Leadership and Typology of Problems Framework

Challenge	Problem Space	Solution Space	Decision Space	Leadership Style
Technical	Clear	Clear	Leader Decides or Delegates	Directive (Transactional)
Technical & Adaptive	Clear	Unclear Requires Learning	Leader Consults	Directive & Stakeholders Transactional and Transformational
Adaptive	Unclear Requires Learning	Unclear Requires Learning	Consensus	Collaborative Leadership Transformational

Expanding Influence: Strategies for Agreement

Public Involvement Spectrum:
A Range of Possible Processes

OUTREACH
Purpose: Provide information

INFORMATION EXCHANGE
Purpose: Provide and exchange data, opinions and options

RECOMMENDATIONS
Purpose: Provide non-binding, but influential advice or comments

AGREEMENTS
Purpose: Reach workable agreement or settlement

STAKEHOLDER ACTION
Purpose: Empower stakeholders to take action

Situation

- **Rule**
- **Policy**
- **Decision**

Increase in…

Creative options

Participant satisfaction

Commitment to action

Available information

Collaborative behavior

Interaction among stakeholders

Smart & Connected Communities: A Vision for the 21st Century
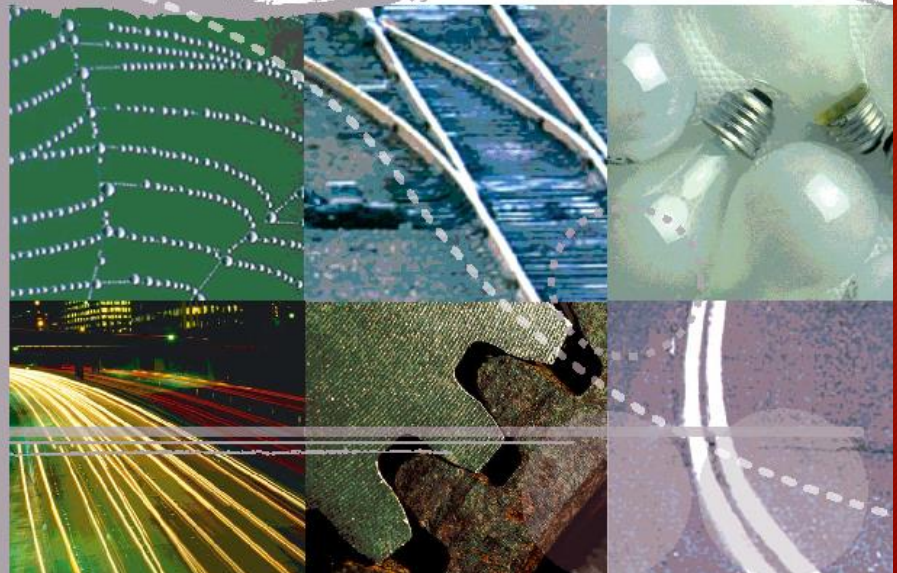Meentemeyer – NC College of Natural Resources

- **Online participatory game between academia, and stakeholder input to tackle large-scale problems in rapidly urbanizing regions and coordination between nearby cities and towns.**

- **Game will use innovative geospatial analytics to enable communities connected by shared water networks-- and their associated problems of flooding and pollution--to collaboratively design management alternatives. Allow anyone to contribute.**

- A Smart City creates solutions to global problems facing modern communities by collecting, monitoring and analyzing incredible amounts of data to make smarter decisions.

- *https://www.nsf.gov/cise/scc*

E- Democracy

http://pages.e-democracy.org/Bristol

Salt Lake City Response to Homelessness

- Located in a mixed-use neighborhood with easily accessible services and employment opportunities

- Bus and light rail connections are within walking distance

- Large site allows for creative design

- Scatterd Site Model

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HOLST

HIGH AVE - PERSPECTIVE