



Implementation

N. Implementation

The adoption of this Comprehensive Plan is the first step in the implementation process. It is the product of considerable effort on the part of the City of Raleigh and its City Council, Planning Commission, Department of City Planning, as well as many other municipal departments, community leaders, and concerned citizens. Continuing action to implement the Plan will be needed for it to have lasting impact. Working with a range of implementation partners, the Department of City Planning will be the lead facilitator to implement the Plan and coordinate consistency reviews among municipal departments.

This Implementation Element describes how the policies and actions in the Comprehensive Plan should be carried out. It provides recommendations for administering the planning process and enhancing linkages between the Comprehensive Plan and the Capital Improvement Program (CIP); identifies actions to be considered during the update of the City's development regulations. It recommends steps to be taken to monitor, evaluate, and update the Plan on a regular basis. In the Action Plan section and the Action Plan Matrix, each of the Plan's action items is assigned to an agency and given a timeframe and priority ranking. Ties to the Capital Improvement Program are made explicit. All of the actions listed in the Action Plan Matrix are excerpted from the elements of the Plan and the reader is advised to consult the relevant element for more information and context.

The Comprehensive Plan is used to guide private and public development. The City uses the Plan to assess the appropriateness of proposed development cases including zoning actions, and special exceptions. All the Elements of the Comprehensive Plan are used to assess development applications, including both the narrative policies and applicable maps. The Plan is also used to assess the appropriateness of public development actions, proposed CIP items, and the siting of public facilities.

N.1 Zoning Regulations and Consistency

This section provides guidance on how the zoning regulations should be amended and updated after the Comprehensive Plan is adopted. Zoning is the primary tool for implementing the Comprehensive Plan's policies, particularly the Future Land Use Map. The zoning regulations themselves need substantial revision and reorganization, ranging from new definitions to updated development and design standards, and even new zoning districts. Therefore, the City plans to undertake a major overhaul of the zoning regulations beginning in 2009.

Policy IM 1.1

Consistency of the Comprehensive Plan and Development Code

Maintain consistency between the City's development regulations and the Comprehensive Plan, such that regulations facilitate, and do not inhibit, the implementation of Plan policies. (1, 2, 3, 4, 5, 6)

Action IM 1.1

Reserved



Action IM 1.2

Annual Review of Development Regulations

Annually review and update the City’s regulations to account for any adopted Comprehensive Plan amendments, emerging issues, and market or real estate trends.

Policy IM 2.2

Preeminence of the Comprehensive Plan

The Comprehensive Plan shall be the city’s lead and overall policy guide for the growth and development of Raleigh. All other city plans related to the City’s growth and development and related infrastructure plans must be revised to be in conformance with the Comprehensive Plan. (3, 4, 5)

N.2 Relation to Capital Improvement Planning and Other City Plans

The City’s Capital Improvement Program (CIP) is an important mechanism to implement public projects and infrastructure improvements. Public dollars will always be limited, so the City should balance its priorities with available revenues and other public funding sources. When updating its annual CIP, the City should consider the priorities that are listed within the Action Matrix.

The Comprehensive Plan is the city policy guide for issues related to the city’s physical development. Raleigh’s City Charter authorizes the Department of City Planning to prepare a comprehensive plan *“for the purpose of over-all planning for the city rather than disintegrated and disassociated fragments.”* The City Charter also states that the comprehensive plan is intended to *“assist several operating departments of the City in formulating a public policy which will treat the problems of the municipal government as a closely knit whole.”* All of the City’s other plans for development, parks and open space, utilities, public services, and environmental preservation must be consistent with the Comprehensive Plan.

Policy IM 2.3

Consistency of Other Plans

All City departments shall submit annually to the City Manager and Planning Director a list of plans and studies to be undertaken in the upcoming year, to determine joint planning opportunities and consistency with the Comprehensive Plan. (3, 4)

Policy IM 2.4

Return on Investment

Major capital projects not tied to immediate life safety or capacity deficiencies should be subjected to a return on investment analysis as part of the prioritization process. The return on capital projects should be based on the ability of the project to catalyze private investment, make efficient use of existing infrastructure, and generate new net revenues.

Policy IM 2.1

CIP Priorities

The Comprehensive Plan shall be consulted when establishing priorities within the City’s Capital Improvement Program. (3)

Action IM 2.1

CIP Review Criteria

Refine the criteria used for the review of capital projects to be included in the CIP. Develop a methodology for estimating and including return on investment in the criteria.

Action IM 2.2

Revision of Other Plans

Review and update the City’s plans, including Redevelopment Plans, to bring them into conformance with the policies of this adopted Comprehensive Plan.

and to continue the excellent public involvement process that helped develop the Comprehensive Plan.

To maintain the Plan’s currency, the City should undertake a major re-evaluation and update of the Comprehensive Plan every five years. Such updates should include an update and revision of the Community Inventory report. This systematic update will allow the City to keep its data, policies, and actions relevant to changing times. However, this is not to infer that plan amendments should not take place otherwise.

The City should establish a yearly cycle for minor plan amendments to maintain its relevancy to the public and city government. The cycle should be timed to follow the annual progress assessment, so that lagging implementation items can be revisited. The yearly amendment process should provide an opportunity for individuals, groups, or city agencies to propose a minor amendment to the Comprehensive Plan to address changing social and market conditions or reflect new facility plans and work programs. Minor amendments may include changes to the text or maps of the Comprehensive Plan. Each proposed amendment will require the applicant to provide the burden of proof for the change or addition.

N.3 Comprehensive Plan Updates and Amendments

This section addresses the process for monitoring, amending, and updating the Comprehensive Plan. It outlines the amendment process and recommended timeframe for amendment cycles as well as for the more extensive periodic update of the Comprehensive Plan every five years.

The City needs to be able to measure successes and challenges in the implementation of the Comprehensive Plan. The Department of City Planning should prepare an annual report to assess the progress of the City in implementing the Plan’s recommendations and to set priorities for the coming year. This annual assessment should be used to guide City agency programs, capital improvement budgeting, and policy development to better achieve the goals of the Plan. It should be submitted to the City Manager, City Council, and the public. The Department of City Planning should make the progress report a highly publicized effort to demonstrate the important role the Comprehensive Plan plays in decisions that affect the City’s growth

Policy IM 3.1

Five-Year Updates

Update the Comprehensive Plan every five years to remain current and relevant, with a particular focus on the Plan’s policy actions. (3, 6)

Policy IM 3.2

Annual Amendments

Amend the Comprehensive Plan on a yearly basis so the Plan may address changes in demography, economic markets, and public priorities. (1, 3, 6)



Policy IM 3.3

Internal Consistency

All amendments to the Comprehensive Plan shall be reviewed for consistency against adopted plan policies. Any policies, existing or proposed, found to be in conflict shall be revised or removed to achieve consistency. (3)

Policy IM 3.4

Amendment Criteria

Require the proponent of a Comprehensive Plan amendment to demonstrate its need and justification, as follows:

- Significant changes have occurred since the adoption of the Comprehensive Plan and necessitate the proposed amendment; Inconsistencies in land use or other plan policies exist in the adopted Comprehensive Plan that affect the City's efficient growth and development;
- The City's ability to achieve the goals of the Comprehensive Plan will be increased, or the operations of City government will be enhanced;
- The Comprehensive Plan's policies or actions inhibit the ability of the City to achieve other public policy objectives; Substantial improvement in the quality of life for City residents will be achieved; and
- Adoption of the proposed amendment is necessary to incorporate public policies established by the City government that are not reflected in the Comprehensive Plan. (3, 6)

Action IM 3.1

Reserved

Action IM 3.2

Annual Progress Report

Prepare and publish an annual easy-to-digest report on Comprehensive Plan progress including key accomplishments, critical issues, and key implementing agencies.

Action IM 3.3

Monitoring of Existing Conditions

Develop additional data collection and analysis tools for continuous monitoring of issues such as land use and development activity, vacant land and development capacity, and changes in quality (improvement or decline) of environmental and natural resources.

Action IM 3.4

Data Book Updates

Update the information in the Data Book every year.

N.4 Small Area Studies

To create a more predictable planning framework for the future, Raleigh has updated its planning procedures to replace Area Plans with area-specific planning studies. These studies will be undertaken as part of the Department of City Planning's work program for defined geographic areas that require

more focused study and outreach, and will produce more detailed recommendations, than can be provided by the Comprehensive Plan. The intent of such studies is to guide long-range development; stabilize and improve neighborhoods, corridors, or other defined areas to achieve citywide goals; and attain economic and community benefits. These area-specific studies will be used, where appropriate, to develop amendments to the Comprehensive Plan, the Future Land Use Map, and/or the Capital Improvement Plan. The studies may also generate strategic recommendations to be implemented outside of the Comprehensive Plan process. However, these area specific studies will not be adopted in toto as a part of the Comprehensive Plan. The following policies and actions provide guidance on how the City will allow and consider area-specific studies in the future.

Policy IM 4.1

Area Planning Studies

Prepare area-specific planning studies for parts of the City where detailed direction or standards are needed to guide land use, economic development, transportation, urban design, and other future physical planning and public investment decisions. The focus should be on areas or corridors that offer opportunities for revitalization or new residential, commercial, and mixed-use development and redevelopment, areas with challenges or characteristics requiring place-specific planning actions and public interventions, and areas designated “special study area” on the Future Land Use Map. (1, 3, 5)

Policy IM 4.2

Area Study Content and Intent

Ensure that area-specific planning studies take a form appropriate to the needs of the community and reflect citywide needs, as well as economic development policies and priorities, market conditions, implementation

requirements, available staffing resources and time, and available funding. Such studies should address such topics as an existing conditions inventory, future land use recommendations, aesthetic and public space improvements, circulation improvements and transportation management, capital improvement requirements and financing strategies, the need for zoning changes or special zoning requirements, and other implementation techniques. If necessary, as a result of the findings of the area-specific plans, Comprehensive Plan amendments to the plan’s text or maps should be introduced to ensure internal consistency for the areas involved. (3)

Policy IM 4.3

Existing Area Plans

As part of the update and re-examination process, remove existing, adopted Area Plans from the Comprehensive Plan as they become fully implemented, or if they are superseded by future area planning studies. (3, 6)

Action IM 4.1

Area Study Priorities

Undertake specific area studies for selected areas, starting with the areas highlighted in D.5 ‘Economic Development and Land Use’ in Element D: ‘Economic Development’.

Action IM 4.2

Area Studies and Comprehensive Plan Amendments

Amend the Comprehensive Plan according to the biannual amendment schedule to incorporate area and corridor study policies,



land use recommendations, and zoning changes.

Action IM 4.3

Area Studies and the CIP

Consider the capital improvement recommendations from area and corridor studies during the City's annual capital improvement planning process.

The Action Plan Matrix includes the responsible agency, the timeframe for implementation, level of priority, and whether actions will require capital funds for implementation. Relative to the timeframe designation, short-term actions should be completed within one to two years, mid-term actions should be completed within three to five years, long-term actions should be completed within five to ten years, and on-going actions should remain a constant priority of the City.

Responsibilities are assigned at the departmental level. Where multiple departments are specified, the first to be listed is the designated lead agency, with subsequently-listed departments in a supporting role. Most actions involve multiple departments, in keeping with the intent to mobilize expertise across the City's organization to ensure the best achievable outcome for all undertakings.

N.5 Action Plan

This section of the Implementation Element includes an "Action Plan Matrix" that summarizes all actions in the Comprehensive Plan. All of the actions listed in the Matrix are excerpted from the Plan's Elements, and the reader is advised to consult the relevant chapter for more information and additional context for each action listed.

Action Matrix

The Action Plan Matrix is maintained as a spreadsheet document for ease of maintenance. It is incorporated into this document by reference, and can be downloaded as a PDF at the [website](#) of the City of Raleigh Department of City Planning.

The following tables contain the key to all the terms and acronyms used in the action matrix.

Timeframe

Term	Description
Short-term	1 to 2 years
Mid-term	3 to 5 years
Long-term	6 to 10 years
On-going	No predetermined start or end time

Action Type

Term	Description
Development regulations	Zoning, codes, ordinance-related; site planning and development
Study/plan	Studies, plans, evaluations, research into options, inventories, demonstration projects

Term	Description
Coordination/outreach	Convening and coordinating; educating, promoting, marketing
Systems/support	Adjustments to or expansion of current core systems; continuing support to systems currently in place; implementation of pre-existing plans/programs; improvements to infrastructure, community facilities
Program/organization	Programmatic changes/additions; development of new tools, processes, and programs; creation of new institutions
Financial	Issues of funding and financing

Internal Agency Acronyms

Internal Agencies	Acronym
Budget and Management Services	B&MS
City Attorney's Office	CAO
City Clerk's Office	CCO
City Manager's Office	CMO
City Planning, Dept. of	DCP
Housing and Neighborhoods	H&N
Community Services Department	CS
Economic Development, Office of	OED
Emergency Communications Center	ECC
Development Services	DS
Finance, Department of	DOF
Information Technology Department	IT
Inspections Department	INSP
Parks, Recreation, and Cultural Resources	PRCR
Public Affairs Department	PA
Public Utilities Department	CORPUD
Public Works Department	PW
Raleigh Convention and Conference Center	RCCC
Raleigh Fire Department	RFD
Raleigh Police Department	RPD



Internal Agencies	Acronym
Solid Waste Services Department	SWS
Sustainability, Office of	OS
Transportation Planning, Office of	OTP

External Agency Acronyms

Outside Agencies	Acronym
Capital Area Transit	CAT
Capital Area Metropolitan Planning Organization	CAMPO
North Carolina Capital Planning Commission	NCCPC
North Carolina Department of Transportation	NCDOT
North Carolina State Construction Office	NCSCO
North Carolina State Property Office	NCSPPO
North Carolina State University	NCSU
Raleigh-Durham Airport Authority	RDAA
Raleigh Housing Authority	RHA
North Carolina Department of Environment and Natural Resources	NCDENR
Triangle J Council Of Governments	TJCOG
Triangle Transit Authority	TTA
Wake County Community Services	WCCS
Wake County Environmental Services	WCES
Wake County Planning Department	WCPD
Wake County Public School System	WCPSS
U.S. Army Corps of Engineers	USACOE
<u>Other</u>	
Private Sector (includes developers, property owners, neighborhood groups, non-profits)	PRIV

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
ELEMENTS OF THE COMPREHENSIVE PLAN					
ELEMENT A LAND USE					
A.1 Future Land Uses					
Action LU 1.1	Reserved				
Action LU 1.2	Reserved				
Action LU 1.3	Special Study Area Plans	DCP	Mid-term	Study/ plan	N
Action LU 1.4	Future Land Use Map Maintenance and Revision	DCP, CAO	On-going	Study/ plan	N
Action LU 1.5	Reserved				
Action LU 1.6	Reserved				
A.2 City-wide Growth					
Action LU 2.1	Future Studies in High-Density Areas	DCP	On-going	Study/ plan	N
Action LU 2.2	Reserved				
Action LU 2.3	Reserved				
Action LU 2.4	Reserved				
Action LU 2.5	Reserved				
Action LU 2.6	Targeting Development Incentives	OED, DCP, CAO	Short-term	Development regulations	N
Action LU 2.7	Reserved				
A.4 Land Use and Transportation Coordination					
Action LU 4.1	Reserved				
Action LU 4.2	Reserved				
Action LU 4.3	Station Area Plans	DCP	Long-term	Study/ plan	N
A.5 Land Use Compatibility					
Action LU 5.1	Reserved				
Action LU 5.2	Reserved				
Action LU 5.3	Reserved				
A.6 Mixed Use Development					
Action LU 6.1	Reserved				
A.7 Commerical District and Corridors					
Action LU 7.1	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action LU 7.2	Reserved				
Action LU 7.3	Promoting Commercial Reinvestment	DCP, H&N	On-going	Study/ plan	N
A.8 Neighborhood Conservation and Development					
Action LU 8.1	Reserved				
Action LU 8.2	Reserved				
Action LU 8.3	Acquisition of Vacant Lots	DCP, CAO	On-going	Program/ organization	N
Action LU 8.4	Reserved				
Action LU 8.5	Reserved				
A.9 Research and Development/Institutional Land Uses					
Action LU 9.1	Reserved				
Action LU 9.2	Small Area Studies in Institutional Areas	DCP	On-going	Study/ plan	N
Action LU 9.3	Reserved				
A.10 Retail Land Uses					
Action LU 10.1	Reserved				
A.11 Industrial Land Uses					
Action LU 11.1	Reserved				
Action LU 11.2	Reserved				
A.12 Large Site Development					
Action LU 12.1	Reserved				
Action LU 12.2	Reserved				
Action LU 12.3	Dix Property Plan	DCP, PRCR, PW	Long-term	Study/ plan	N
ELEMENT B TRANSPORTATION					
B.1 Land Use and Transportation Coordination					
Action T 1.1	Corridor Preservation	OTP, PW, DCP	Mid-term	Program/ organization	N
Action T 1.2	Reserved				
Action T 1.3	Context Sensitive Solutions	OTP, PW	Mid-term	Program/ organization	N
B.2 Roadway System and Transportation Demand Management					
Action T 2.1	Reserved				
Action T 2.2	Access Management Plan	OTP, PW	Mid-term	Study/ plan	N
Action T 2.3	Right of Way Reservation	OTP, PW, DCP	On-going	Study/ plan	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action T 2.4	Limited Access Lane Management	OTP, PW	On-going	Coordination/ outreach	N
Action T 2.5	Intermodal Facility Prioritization	OTP, PW	On-going	Coordination/ outreach	N
Action T 2.6	Reserved				
Action T 2.7	Special Transportation Studies	OTP, PW, DCP	Mid-term	Study/ plan	N
Action T 2.8	Transportation Funding Strategy	OTP, PW	On-going	Financial	Y
Action T 2.9	Reserved				
B.3 Complete Streets: Hierarchy and Design					
Action T 3.1	Reserved				
Action T 3.2	Reserved				
Action T 3.3	Reserved				
Action T 3.4	Transportation Data Collection	OTP, PW	On-going	Study/ plan	N
Action T 3.5	Operationalizing Complete Streets	OTP, PW	Mid-term	Program/ organization	N
B.4 Public Transportation					
Action T 4.1	Multi-Modal Transportation Center	DCP, PW	Mid-term	Systems/ support	Y
Action T 4.2	Transit Stop Evaluations	PW	On-going	Study/ plan	N
Action T 4.3	Intercity Fixed Route Transit	OTP, DCP, PW	Mid-term	Study/ plan	N
Action T 4.4	Streetcars	PW	Long-term	Study/ plan	N
Action T 4.5	Transit Infrastructure	OTP, PW	Mid-term	Study/ plan	N
Action T 4.6	Park and Ride lots	TT, PW	Short-term	Systems/ support	Y
Action T 4.7	Shared Parking and Transit	TT, PW	Short-term	Study/ plan	N
Action T 4.8	Secondary Transit Hubs	PW	Short-term	Systems/ support	Y
Action T 4.9	Commitment to Regional Rail	OTP, TT, PW	On-going	Coordination/ outreach	N
Action T 4.10	Local Financing for Transit	DCP, DOF, B&MS, CMO	Mid-term	Program/ organization	Y
Action T 4.11	Reserved				
Action T 4.12	Bench and Shelter Siting	PW	Mid-term	Coordination/ outreach	N
Action T 4.13	Reserved				
B.5 Pedestrian and Bicycle Circulation					
Action T 5.1	Reserved				
Action T 5.2	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action T 5.3	Reserved				
Action T 5.4	Reserved				
Action T 5.5	Trail and Path Width	PRCR	On-going	Systems/ support	Y
Action T 5.6	Bicycle Plan Implementation	OTP, PW	On-going	Systems/ support	N
Action T 5.7	Reserved				
Action T 5.8	Reserved				
Action T 5.9	Personal Motorized Modes	PW, PRCR	Long-term	Study/ plan	N
Action T 5.10	Pedestrian Crossing Standards	OTP, DCP, CAO, PW	Mid-term	Development Regulations	N
Action T 5.11	Crosswalk Safety	PW	Long-term	Systems/ support	Y
Action T 5.12	Reserved				
Action T 5.13	Reserved				
Action T 5.14	Railroad Greenway Trails	PRCR, DCP	Long-term	Systems/ support	Y
B.6 Parking Management					
Action T 6.1	Reserved				
Action T 6.2	Shopping Center Park and Ride	DCP, CAO, PW	Mid-term	Development Regulations	N
Action T 6.3	Reserved				
Action T 6.4	Reserved				
Action T 6.5	Reserved				
B.7 Transportation Safety Improvements					
Action T 7.1	Street Lighting	PW	On-going	Systems/ support	N
Action T 7.2	Crash Analysis	OTP, PW	Mid-term	Systems/ support	N
B.8 Commercial Truck and Rail Freight					
Action T 8.1	Railroad Crossing Safety	PW	On-going	Systems/ support	N
Action T 8.2	Improving Freight Movement	PW	Long-term	Systems/ support	N
ELEMENT C ENVIRONMENTAL PROTECTION					
C.1 Energy Security and Climate Change Preparedness					
Action EP 1.1	Reserved				
Action EP 1.2	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action EP 1.3	Energy Retrofits	PRCR, PW	On-going	Program/ organization	Y
Action EP 1.4	LEED-EB	PRCR	On-going	Program/ organization	Y
Action EP 1.5	LEED-ND	DCP, CAO	Mid-term	Study/ plan	N
Action EP 1.6	LEED Incentives	DCP, CAO	Mid-term	Study/ plan	N
Action EP 1.7	Reserved				
Action EP 1.8	Solar and Co-generation Incentives	OS	Long-term		
Action EP 1.9	Energy Efficient Construction	OS	Long-term		
Action EP 1.10	Community Supported Energy	CORPUD	Long-term	Study/ plan	N
Action EP 1.11	Rooftop Energy	PW, PRCR	Long-term	Study/ plan	N
Action EP 1.12	Charging Stations	PW	On-going	Systems/ support	Y
C.2 Design with Nature					
Action EP 2.1	Green Infrastructure Plan	PW, PRCR, DCP	Long-term	Study/ plan	N
Action EP 2.2	Park Acquisition	PRCR	Mid-term	Program/ organization	Y
Action EP 2.3	Green Infrastructure Team	OS, Various	Mid-term	Coordination/ outreach	N
Action EP 2.4	Environmentally Sensitive Development Controls	DCP, CAO	Mid-term	Study/plan	N
Action EP 2.5	Reserved				
C.3 Water Quality and Conservation					
Action EP 3.1	Demonstration Projects	CORPUD, PW	Mid-term	Coordination/ outreach	N
Action EP 3.2	Low Impact Development Ordinance	PW, DCP, CAO	Mid-term	Development Regula- tions	N
Action EP 3.3	Conservation Measures	CORPUD, DCP, CAO	On-going	Systems/support	N
Action EP 3.4	Water Quality Management Projects	CORPUD, PW	On-going	Systems/ support	Y
Action EP 3.5	Illegal Discharges	PW, CORPUD	On-going	Systems/ support	N
Action EP 3.6	Land Acquisition for Stormwater Control	PW, CORPUD	Mid-term	Program/ organization	N
Action EP 3.7	Stormwater Plan Review	PW	On-going	Systems/ support	N
Action EP 3.8	Reserved				
Action EP 3.9	Upper Neuse Initiative	CORPUD, PRCR	On-going	Systems/ support	Y
Action EP 3.10	Reserved				
Action EP 3.11	Protections for Steep Slopes	DCP, CAO	Long-term	Development Regula- tions	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action EP 3.12	Watercourse Restoration	PW, DCP	On-going	Program/ organization	Y
C.4 Flood Reduction and Preparedness					
Action EP 4.1	Reserved				
Action EP 4.2	Reserved				
Action EP 4.3	Floodplain Management Best Practices	PW	Long-term	Program/ organization	N
Action EP 4.4	Floodplain Regulations	DCP, CAO	Long-term	Development Regulations	N
Action EP 4.5	Watershed Studies	PW	Long-term	Study/ plan	N
C.5 Tree Canopy Conservation and Growth					
Action EP 5.1	Reserved				
Action EP 5.2	Urban Forestry Plan	PRCR	Mid-term	Study/ plan	N
Action EP 5.3	Reserved				
Action EP 5.4	Utility Coordination	PRCR, PW	On-going	Systems/ support	N
Action EP 5.5	Reserved				
Action EP 5.6	NeighborWoods	PRCR	Long-term	Program/ organization	N
C.6 Wildlife and Habitat Protection and Preservation					
Action EP 6.1	Habitat Plan	PRCR	Mid-term	Study/ plan	N
Action EP 6.2	Habitat Protection Regulations	PRCR	Mid-term	Study/ plan	N
Action EP 6.3	Invasive Species Control	PRCR	Long-term	Coordination/ outreach	N
C.7 Material Resource Management					
Action EP 7.1	Pay-As-You-Throw	SWS	Mid-term	Coordination/ outreach	N
Action EP 7.2	Reserved				
Action EP 7.3	Waste-to-Energy Demonstration	SWS, PRIV	Mid-term	Study/ plan	Y
Action EP 7.4	Environmentally-Friendly Product Use	SWS	Short-term	Study/ plan	N
Action EP 7.5	Reserved				
Action EP 7.6	Demolition Debris	DCP, CAO, INSP	Mid-term	Development regulations	N
Action EP 7.7	Environmentally Preferable Purchasing	DOF, B&MS, CMO	Mid-term	Program/ organization	N
C.8 Light and Noise Pollution Controls					
Action EP 8.1	Reserved				
Action EP 8.2	Dark Sky Incentives	DCP, CMO	Mid-term	Development regulations	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
C.9 Environmental Education, Awareness and Coordination					
Action EP 9.1	Environmental Education Programs	PRCR	On-going	Coordination/ outreach	N
Action EP 9.2	Public School Environmental Component	PRCR, WCPSS	On-going	Coordination/ outreach	N
Action EP 9.3	Renewable Energy Education	OS, CMO	Mid-term	Coordination/ outreach	N
Action EP 9.4	Local Food Systems	PRCR, DCP, CS	Long-term	Study/ plan	N
Action EP 9.5	Environmental Indicators	PRCR, DCP	Mid-term	Program/ organization	N
Action EP 9.6	Reserved				
ELEMENT D ECONOMIC DEVELOPMENT					
D.1 Commercial Corridor Reinvestment					
Action ED 1.1	Strategic Revitalization Plans	DCP	On-going	Study/ plan	N
Action ED 1.2	Reserved				
Action ED 1.3	Shopping Center Revitalization Incentives	OED, DCP, CMO, H&N	On-going	Financial	N
Action ED 1.4	Retail Property Code Enforcement	DCP, CAO, INSP	On-going	Program/ organization	N
D.2 Neighborhood Reinvestment					
Action ED 2.1	Selecting Revitalization Focus Areas	H&N, OED, DCP	Mid-term	Program/ organization	N
Action ED 2.2	Community Oriented Government	CMO, CS, H&N, INSP	On-going	Systems/ support	N
Action ED 2.3	Developing Funding Resources	CMO, H&N, DCP	On-going	Financial	N
Action ED 2.4	Site Acquisition	CMO	On-going	Systems/ support	N
Action ED 2.5	Neighborhood Grants for Community Benefits	CS, DCP	Mid-term	Study/ plan	Y
Action ED 2.6	Reserved				
D.3 Entrepreneurs and Business Development					
Action ED 3.1	Business Assistance Program	OED, CMO	On-going	Systems/ support	N
Action ED 3.2	Entrepreneurial Education	OED, DCP, CMO	On-going	Coordination/ outreach	N
Action ED 3.3	Wake Tech Green Collar Program	OED, DCP, CMO	Long-term	Coordination/ outreach	N
Action ED 3.4	Reserved				
D.4 Workforce Training and Access to Employment					
Action ED 4.1	Education and Emerging Sectors	OED, DCP, CMO	On-going	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action ED 4.2	Summer Job Programs	CS	On-going	Coordination/ outreach	N
Action ED 4.3	Wake County Retraining Coordination	CS	On-going	Coordination/ outreach	N
D.5 Economic Development and Land Use					
Action ED 5.1	Certification of Industrial Sites	OED, DCP	On-going	Coordination/ outreach	N
Action ED 5.2	Targeted Economic Development Plans	OED, DCP, H&N	On-going	Coordination/ outreach	N
Action ED 5.3	Infrastructure Investments in Underperforming Areas	OED, DCP, PW	On-going	Study/ plan	N
Action ED 5.4	Capital Improvement Funding	DOF, B&MS, DCP	On-going	Systems/ support	N
Action ED 5.5	Reserved				
Action ED 5.6	Disposal of City-Owned Land	DCP, OED, CMO, CAO	Mid-term	Program/ organization	N
D.6 Hospitality and Tourism					
Action ED 6.1	Downtown Cultural Investments	CMO, RCCC	On-going	Systems/ support	N
Action ED 6.2	Downtown Tourism Itineraries	OED, DCP, RCCC, PA	Long-term	Coordination/ outreach	N
Action ED 6.3	Cultural Resource Preservation	OED, DCP, CMO	On-going	Development regulations	N
D.7 Creative Industries					
Action ED 7.1	Reserved				
Action ED 7.2	Downtown Arts Development	CMO, DCP	On-going	Program/ organization	N
D.8 Organization Structure and Functions					
Action ED 8.1	Economic Development Vision and Strategic Plan	OED, DCP, CMO	Mid-term	Study/ plan	N
Action ED 8.2	Economic Development Annual Report	OED, DCP	Long-term	Program/ organization	N
Action ED 8.3	Economic Development Administration	OED, DCP, CMO	On-going	Program/ organization	N
Action ED 8.4	Economic Development Communication	OED, DCP, CMO	On-going	Coordination/ outreach	N
Action ED 8.5	Reinvestment Partnerships	OED, DCP, CMO	On-going	Coordination/ outreach	N
Action ED 8.6	Reserved				
Action ED 8.7	Prioritization Methodology	OED, DCP	Mid-term	Program/ organization	N
ELEMENT E HOUSING					
E.1 Quality and Diversity of Housing					
Action H 1.1	Affordable Rental Program Expansion	H&N	On-going	Systems/ support	N
Action H 1.2	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action H 1.3	Reserved				
Action H 1.4	Consistency Between Plans	H&N, DCP, RHA	On-going	Coordination/ outreach	N
Action H 1.5	City and RHA Meetings	DCP, H&N, RHA	On-going	Coordination/ outreach	N
E.2 Affordable and Workforce Housing					
Action H 2.1	Housing Trust Fund	H&N	Mid-term	Financial	N
Action H 2.2	Community Land Trust	H&N	On-going	Program/ organization	N
Action H 2.3	Reserved				
Action H 2.4	Bundling Public Sites	H&N, DCP, CAO	Long-term	Systems/ support	N
Action H 2.5	Scattered Site Policy Change	H&N, DCP	Short-term	Systems/ support	N
Action H 2.6	Review of Housing Loan Policies	H&N	Mid-term	Study/ plan	N
Action H 2.7	Fast-Tracking Affordable Units	DS, DCP, CAO	Mid-term	Development regulations	N
Action H 2.8	Review of Potential Barriers	H&N, DCP, CAO	Mid-term	Development regulations	N
Action H 2.9	Reserved				
Action H 2.10	Education Material for Removing Barriers	H&N, DCP, WCPSS	Short-term	Coordination/ outreach	N
Action H 2.11	Reserved				
Action H 2.12	Monitoring of Expiring Subsidies	H&N	On-going	Systems/ support	N
Action H 2.13	Foreclosure Acquisition	H&N	Mid-term	Study/ plan	Y
Action H 2.14	Impact Fee Waivers	DOF, DCP	Mid-term	Financial	N
Action H 2.15	Reserved				
Action H 2.16	Housing Program Capacity	H&N, PERS	On-going	Systems/ support	N
Action H 2.17	Land for Affordable Housing	H&N, CMO	On-going	Program/ organization	
Action H 2.18	Sustainability Incentives	H&N,DCP, CMO	Mid-term	Program/ organization	N
Action H 2.19	Reserved				
Action H 2.20	Projects Involving City Owned Land	CMO, DCP	Mid-term	Program/ organization	N
Action H 2.21	Affordable Housing Production Goal	H&N, DCP	Short-term	Study/ plan	N
Action H 2.22	Non-Profit Support	CMO, H&N	On-going	Financial	Y
E.3 Supportive and Special Needs Housing					
Action H 3.1	Ending Homelessness Action Plan		Mid-term		

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action H 3.2	Very Low Income Rentals	H&N	On-going	Systems/ support	N
Action H 3.3	Transitional and Emergency Housing	H&N, CMO	On-going	Financial	N
Action H 3.4	Reserved				
Action H 3.5	Reserved				
E.4 Fair Housing, Universal Access and Aging in Place					
Action H 4.1	Tax Relief for Seniors	DOF, H&N	Mid-term	Study/ plan	N
Action H 4.2	Fair Housing Ordinance Review	H&N, CAO	Long-term	Development regulations	N
Action H 4.3	Reserved				
Action H 4.4	City Sponsored Residential Construction and Rehabilitation	H&N	On-going	Program/ organization	N
Action H 4.5	Reserved				
ELEMENT F PARKS, RECREATION AND OPEN SPACE					
F.1 Planning for Parks					
Action PR 1.1	Parks Plan Update	PRCR	On-going	Study/ plan	N
Action PR 1.2	Reserved				
F.2 Park System and land Acquisition					
Action PR 2.1	Innovative Strategies for Acquisition	PRCR	On-going	Study/ plan	N
Action PR 2.2	Reserved				
Action PR 2.3	Parkland Search Methodologies	PRCR	On-going	Systems/ support	N
Action PR 2.4	Facility Fee for Acquiring and Developing New Parks	PRCR	On-going	Systems/ support	N
Action PR 2.5	Reserved				
F.3 Greenway System Land and Trails					
Action PR 3.1	Capital Area Greenway	PRCR	Long-term	Systems/ support	Y
Action PR 3.2	Neuse River Land Acquisition	PRCR	On-going	Systems/ support	Y
Action PR 3.3	Reserved				
Action PR 3.4	Stream Buffer Acquisition	PW, PRCR	On-going	Systems/ support	Y
F.4 Recreational Facilities and Programs					
Action PR 4.1	Reserved				
Action PR 4.2	Sustainable Practice Development	PRCR	On-going	Program/ organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action PR 4.3	Reserved				
Action PR 4.4	Creating Opportunities for Active Living Choices	PRCR	On-going	Systems/ support	Y
Action PR 4.5	Reserved				
Action PR 4.6	Comprehensive Aquatics Plan	PRCR	On-going	Systems/ support	Y
Action PR 4.7	Senior Center Feasibility Study	PRCR	On-going	Systems/ support	Y
F.5 Open Space and Special Landscapes					
Action PR 5.1	Mandatory Greenway Dedication	PRCR	On-going	Systems/ support	N
Action PR 5.2	Reserved				
Action PR 5.3	Streetscape, Gateway and Public Space Improvements	PRCR, CMO	On-going	Systems/ support	N
Action PR 5.4	Identifying Conservation Lands	PRCR	On-going	Systems/support	N
F.6 Management and Stewardship					
Action PR 6.1	Innovative Maintenance Strategies	PRCR	On-going	Program/ organization	N
Action PR 6.2	Adopt-A-Park/ Adopt-A-Trail	PRCR	On-going	Systems/ support	Y
Action PR 6.3	System Integration Plan Implementation	PRCR	On-going	Systems/ support	N
Action PR 6.4	Historic Cemeteries	PRCR	On-going	Systems/ support	Y
Action PR 6.5	Awareness of Natural Resource Areas	PRCR	On-going	Coordination/ outreach	N
Action PR 6.6	Stewardship Capacity	PRCR, CMO	On-going	Systems/ support	N
ELEMENT G PUBLIC UTILITIES					
G.1 Sytems and Adequacy					
Action PU 1.1	Reserved				
Action PU 1.2	Reserved				
G.2 Utility Extensions					
Action PU 2.1	Reserved				
Action PU 2.2	Utility Plan Updates	CORPUD	On-going	Study/ plan	N
Action PU 2.3	Reserved				
Action PU 2.4	Dual Plumbing Incentives	CORPUD	Mid-term	Study/ plan	N
Action PU 2.5	Merger Town Development Policies Regarding Utilities	DCP, CORPUD	On-going	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
G.3 Drinking Water					
Action PU 3.1	Falls Lake Water Supply Study	CORPUD	Mid-term	Study/ plan	N
Action PU 3.2	Reserved				
Action PU 3.3	Water Conservation	CORPUD, PA	On-going	Systems/ support	N
Action PU 3.4	Reserved				
Action PU 3.5	Reserved				
G.4 Wastewater Collection and Dispersal					
Action PU 4.1	Reserved				
Action PU 4.2	Pigeon House Branch Restoration	PW, CORPUD	Long-term	Study/ plan	Y
Action PU 4.3	Biosolids Target	CORPUD	Long-term	Program/ organization	N
Action PU 4.4	Methane Capture at Neuse River Plant	CORPUD	Mid-term	Program/ organization	N
Action PU 4.5	Reserved				
G.5 Stormwater					
Action PU 5.1	Reserved				
Action PU 5.2	Stormwater Fee Review	PW	On-going	Systems/ support	N
Action PU 5.3	Drainage Basin Studies	PW	Long-term	Study/ plan	N
Action PU 5.4	Green Infrastructure Study	PW, PRCR	Mid-term	Study/ plan	N
Action PU 5.5	Stormwater Basin Solids Removal	PS	Long-term	Coordination/ outreach	N
G.6 Energy and Telecommunications					
Action PU 6.1	Distributed Generation Pilot Project	PS	Long-term	Program/ organization	N
Action PU 6.2	Cogeneration Pilot Project	OS, PS	Mid-term	Study/ plan	N
Action PU 6.3	Coordination with Utilities	DCP, CORPUD, PW	On-going	Coordination/ outreach	N
ELEMENT H COMMUNITY FACILITIES AND SERVICES					
H.1 Community Facilities and Services					
Action CS 1.1	Land Demand Projections	DCP, various	On-going	Study/ plan	N
Action CS 1.2	Reserved				
Action CS 1.3	Land Acquisition	B&MS, PRCR, RFD, CORPUD	On-going	Systems/ support	Y
Action CS 1.4	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action CS 1.5	Building Design Team	CMO, PRCR	Short-term	Program/ organization	N
Action CS 1.6	Retrofitting of Municipal Buildings	PRCR	Long-term	Systems/ support	Y
Action CS 1.7	Shared Space	CMO	On-going	Coordination/ outreach	N
H.2 Solid Waste					
Action CS 2.1	Reserved				
Action CS 2.2	Reserved				
Action CS 2.3	Mandatory Recycling	SWS	Mid-term	Study/ plan	N
Action CS 2.4	Solid Waste Monitoring	SWS	Short-term	Program/ organization	N
Action CS 2.5	Alternative Waste Disposal Techniques	SWS	Mid-term	Study/ plan	N
Action CS 2.6	Reserved				
Action CS 2.7	Regulations for Recyclables Storage	DCP, SWS, CAO	On-going	Development regulations	N
Action CS 2.8	Reserved				
H.3 Public Safety					
Action CS 3.1	Reserved				
Action CS 3.2	Reserved				
Action CS 3.3	Reserved				
Action CS 3.4	Reserved				
Action CS 3.5	Reserved				
Action CS 3.6	Police Training Center	RPD, PW	Long-term	Systems/ support	N
Action CS 3.7	Field Operation Units	RFD	On-going	Study/ plan	N
H.4 Fire and Emergency					
Action CS 4.1	Measuring Level of Service	DCP, RFD, RPD	Mid-term	Program/ organization	N
H.5 Health and Human Services					
Action CS 5.1	Reserved				
ELEMENT I URBAN DESIGN					
I.1 Raleigh's Identity					
Action UD 1.1	Wayfinding Improvements	PW, DCP	Long-term	Systems/ support	Y
Action UD 1.2	Falls of Neuse Corridor	DCP, PW	On-going	Systems/ support	N
Action UD 1.3	US-401 Corridor	DCP	On-going	Systems/ support	N
Action UD 1.4	Gateway Design in Focus Areas	DCP, PW, PRCR	Mid-term	Program/ organization	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action UD 1.5	New Bern Avenue Planting Guidelines	PRCR, PW	On-going	Systems/ support	N
Action UD 1.6	Using Zoning to Achieve Design Goals	DCP, CAO	On-going	Development regulations	N
I.2 Design of Mixed-Use Developments					
Action UD 2.1	Reserved				
Action UD 2.2	Reserved				
I.3 Appearance and Function of Raleigh's Corridors					
Action UD 3.1	Reserved				
Action UD 3.2	Reserved				
Action UD 3.3	Reserved				
Action UD 3.4	Reserved				
I.4 Creating Inviting Public Spaces					
Action UD 4.1	Reserved				
I.5 Designing Successful Neighborhoods					
Action UD 5.1	LEED-ND Program	DCP, B&MS	Long-term	Systems/ support	N
Action UD 5.2	Reserved				
I.6 Pedestrian-Friendly Design					
Action UD 6.1	Reserved				
Action UD 6.2	Reserved				
I.7 Design Guidelines					
Action UD 7.1	Reserved				
Action UD 7.2	Reserved				
Action UD 7.3	Reserved				
Action UD 7.4	Reserved				
Action UD 7.5	Reserved				
Action UD 7.6	Reserved				
Action UD 7.7	Reserved				
Action UD 7.8	Reserved				
ELEMENT J HISTORIC PRESERVATION					
J.1 Raleigh's Historic Identity					
Action HP 1.1	Historic View Corridors	DCP	Mid-term	Study/ plan	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action HP 1.2	Evaluation of Archaeological Significance	DCP	Long-term	Study/ plan	N
Action HP 1.3	Cultural Tourism Marketing	DCP, RCCC	On-going	Coordination/ outreach	N
Action HP 1.4	Wayfinding Signage	DCP, PW	Long-term	Systems/ support	N
Action HP 1.5	Reserved				
J.2 Planning, Zoning and Neighborhood Conservation					
Action HP 2.1	Existing Survey and Designation Reports	DCP	On-going	Systems/support	N
Action HP 2.2	Periodic Updates of Survey	DCP	On-going	Study/ plan	N
Action HP 2.3	Historic Resource GIS Data	DCP, IT	On-going	Systems/ support	N
Action HP 2.4	Historic Landscape Surveys	DCP	Long-term	Study/ plan	N
Action HP 2.5	Local Landmark Designation	DCP	On-going	Program/ organization	N
Action HP 2.6	Downtown Historic Overlays	DCP, CAO	Short-term	Development regulations	N
Action HP 2.7	Applying Zoning Regulations and Planning Tools	DCP, CAO	On-going	Development regulations	N
Action HP 2.8	Transfer of Development Rights	DCP	Long-term	Study/ plan	N
Action HP 2.9	Reserved				
Action HP 2.10	Preservation Criteria for Capital Projects	DCP	Long-term	Program/ organization	N
Action HP 2.11	Assessing Impacts to Historic Resources	DCP, CAO, INSP	Mid-term	Development regulations	N
Action HP 2.12	Economic Hardship Provisions	DCP	Long-term	Program/ organization	N
J.3 Housing and Building Codes, Rehabilitation, and Adaptive Reuse					
Action HP 3.1	Parking Reduction for Adaptive Use	DCP	On-going	Development regulations	N
Action HP 3.2	Historic Resources and Affordable Housing	DCP	Mid-term	Study/ plan	N
Action HP 3.3	Housing Code and Preservation Coordination	DCP, INSP	On-going	Coordination/ outreach	N
Action HP 3.4	City Repair and/or Acquisition	DCP, INSP	Mid-term	Program/ organization	N
Action HP 3.5	Unsafe Building Code and Preservation	DCP, INSP	Mid-term	Study/ plan	N
Action HP 3.6	Demolition Permit Conditions	DCP, CAO, INSP	Long-term	Development regulations	N
Action HP 3.7	Demolition Denial Criteria	DCP, INSP	Long-term	Study/ plan	N
J.4 Coordination and Outreach					
Action HP 4.1	Public Outreach	DCP	On-going	Coordination/ outreach	N
Action HP 4.2	Preservation Advocacy Group	DCP	Long-term	Program/ organization	N
Action HP 4.3	Rehabilitation Development Corporation	DCP, H&N	Long-term	Program/ organization	N
Action HP 4.4	In The Districts Newsletter	DCP	Short-term	Systems/ support	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action HP 4.5	Certified Local Government	DCP	On-going	Systems/ support	N
Action HP 4.6	Preserve America Designation	DCP	Long-term	Coordination/ outreach	N
J.5 Funding and Incentives					
Action HP 5.1	Historic Overlay District Tax Deferral	DCP	Mid-term	Coordination/ outreach	N
Action HP 5.2	Historic Preservation Loan Fund	DCP	Mid-term	Study/ plan	N
Action HP 5.3	Preservation Easements and Acquisition	DCP	On-going	Coordination/ outreach	N
Action HP 5.4	Preserve America Grants	DCP	Mid-term	Financial	N
Action HP 5.5	Property Tax Freeze for Certified Rehab	DCP	Mid-term	Coordination/ outreach	N
ELEMENT K ARTS AND CULTURE					
K.1 Public Art					
Action AC 1.1	Comprehensive Art Program	PRCR, CMO	Short-term	Coordination/ outreach	N
Action AC 1.2	Public Art Master Plan	PRCR, CMO, DCP	Mid-term	Study/ plan	N
Action AC 1.3	Public Art Approval Process	CMO	Short-term	Program/ organization	N
Action AC 1.4	Public Art Funding	PRCR, CMO	Mid-term	Study/ plan	N
Action AC 1.5	Reserved				
Action AC 1.6	Public Art Installations	PRCR, CMO	On-going	Systems/ support	Y
K.2 Art and Entertainment Districts					
Action AC 2.1	Arts Overlay Zones	DCP, CAO	Mid-term	Development regulations	N
Action AC 2.2	Cultural Enterprise Zones	DCP, CAO	Mid-term	Development regulations	N
Action AC 2.3	Arts in RFPs	CMO, DCP	On-going	Systems/ support	N
Action AC 2.4	Moore Square, Glenwood and Warehouse Arts Districts	DCP, PRCR, CAO	Long-term	Development regulations	N
K.3 Arts and Cultural Venues					
Action AC 3.1	Underwriting Arts Costs	PRCR	Short-term	Program/ organization	N
Action AC 3.2	Venue Inventory	PRCR, CMO	On-going	Systems/ support	N
Action AC 3.3	Reserved				
K.4 Economic Development Through the Arts					
Action AC 4.1	Attracting Artists	PRCR, CMO	On-going	Program/ organization	N
Action AC 4.2	Arts and Music Partnership	PRCR, CMO	Mid-term	Program/ organization	N
Action AC 4.3	Cultural Directory	PRCR, CMO	Short-term	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action AC 4.4	Cultural Tours	PRCR, CMO	On-going	Coordination/ outreach	N
Action AC 4.5	Action Blueprint for Raleigh Arts	PRCR, CMO	On-going	Systems/ support	N
K.5 Artistic and Cultural Identity					
Action AC 5.1	South Park and Olde East Cultural District	DCP, H&N	Long-term	Systems/ support	N
Action AC 5.2	Cultural Heritage Office	DCP, CMO, RCCC	Long-term	Program/ organization	N
ELEMENT L REGIONAL AND INTER-JURISDICTIONAL COORDINATION					
L.1 Transportation Investments					
Action RC 1.1	Reserved				
Action RC 1.2	Regional Transit Vision	OTP, PW	Mid-term	Financial	Y
Action RC 1.3	Reserved				
L.2 Land Use and Growth Management					
Action RC 2.1	Regional Growth Management Agreement	DCP, CMO	Long-term	Coordination/ outreach	N
Action RC 2.2	Regional Growth Management Initiatives	DCP, PW	On-going	Coordination/ outreach	N
Action RC 2.3	State and County Role in Park Acquisition	PRCR, CMO	Long-term	Coordination/ outreach	N
Action RC 2.4	Rural Development Guidelines	DCP, CAO	Long-term	Development regulations	N
Action RC 2.5	Reserved				
Action RC 2.6	Regional Land Use Maps	DCP	Mid-term	Program/ organization	N
Action RC 2.7	Inter-local Agreement on Affordable Housing	H&N, CMO	Long-term	Coordination/ outreach	N
L.3. Economic Development Initiatives					
Action RC 3.1	Job Retraining Programs	DCP, CMO	On-going	Coordination/ outreach	N
Action RC 3.2	Research Triangle Regional Partnership	DCP, CMO	On-going	Coordination/ outreach	N
Action RC 3.3	Green Technology Strategy	DCP, CMO	Mid-term	Study/ plan	N
L.4 Education Investments					
Action RC 4.1	School Enrollment Projections	DCP	On-going	Systems/ support	N
Action RC 4.2	Financing of School Construction	DCP, DOG	Long-term	Study/ plan	N
Action RC 4.3	Partnerships with Design and Construction Staff	DCP, PW, CORPUD	On-going	Coordination/ outreach	N
Action RC 4.4	Rezoning Impacts on Schools	DCP	On-going	Systems/ support	N
Action RC 4.5	Distance Learning	IT, HR	Long-term	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action RC 4.6	Reserved				
Action RC 4.7	School Site Location Working Group	DCP	On-going	Coordination/ outreach	N
L.5 Public Libraries					
Action RC 5.1	Downtown and North Hills Branch Libraries	CMO	Long-term	Coordination/ outreach	Y
Action RC 5.2	Wake County Coordination on Library Siting	DCP	On-going	Systems/ support	N
L.6 Environmental Sustainability and Natural Resources					
Action RC 6.1	Neuse River Corridor Extension	PRCR	Long-term	Study/ plan	Y
Action RC 6.2	Participation in UNRBA Initiatives	PW, CORPUD	On-going	Coordination/ outreach	N
Action RC 6.3	Stormwater Discharge Alternatives	PW	On-going	Systems/ support	N
Action RC 6.4	Air Pollution Mitigation Projects	OTP, PW	On-going	Study/ plan	N
Action RC 6.5	Regional Open Space Plan	PRCR, DCP	On-going	Study/ plan	N
Action RC 6.6	Regional Climate Action Planning	DCP	Long-term	Study/ plan	N
Action RC 6.7	Wildlife Habitats	PRCR, DCP	On-going	Coordination/ outreach	N
L.7 Public Facilities and Infrastructure					
Action RC 7.1	Solid Waste Plan Implementation	SWS	On-going	Systems/ support	N
Action RC 7.2	Emergency Water Transmission	CORPUD	On-going	Coordination/ outreach	N
Action RC 7.3	Landfill Capacity Monitoring	SWS	On-going	Systems/ support	N
Action RC 7.4	Regional Stormwater Management Plan	PW	On-going	Systems/ support	N
ELEMENT M DOWNTOWN RALEIGH					
M.1 Future Land Uses					
Action DT 1.1	Reserved				
Action DT 1.2	Form-Based Zoning in Downtown	DCP	Short-term	Study/ plan	N
Action DT 1.3	Reserved				
Action DT 1.4	Downtown Infrastructure	PW, CORPUD	Mid-term	Study/ plan	N
Action DT 1.5	Reserved				
Action DT 1.6	Development Site Database	OED, DCP	Mid-term	Study/ plan	N
Action DT 1.7	Disposal of City-Owned Land	DCP, OED, CMO, CAO, B&MS	Mid-term	Study/ plan	N
Action DT 1.8	Identifying Transition Areas	DCP	On-going	Systems/support	N
Action DT 1.9	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action DT 1.10	Reserved				
Action DT 1.11	Reserved				
M.2 Transportation					
Action DT 2.1	Reserved				
Action DT 2.2	Lane Striping Study	OTP, PW	On-going	Study/ plan	N
Action DT 2.3	Downtown Public Realm Study	DCP, PW, PRCR	Mid-term	Systems/ support	Y
Action DT 2.4	Reserved				
Action DT 2.5	Downtown Streetscapes	DCP, CAO, PW	On-going	Development regulations	N
Action DT 2.6	Priority Pedestrian Street Improvements	DCP, PW, B&MS	Long-term	Systems/ support	Y
Action DT 2.7	Pedestrian Counts	OTP, PW, DCP	On-going	Study/ plan	N
Action DT 2.8	Green Street Design Standards	PW, DCP, PRCR	Long-term	Study/ plan	N
Action DT 2.9	Reserved				
Action DT 2.10	Alleyway Study	OTP, PW, DCP	Mid-term	Study/ plan	N
Action DT 2.11	Reserved				
Action DT 2.12	Downtown Fixed Rail Transit Study	OTP, DCP, PW	Short-term	Study/ plan	N
Action DT 2.13	Reserved				
Action DT 2.14	Moore Square Station Redesign	PW, DCP	Mid-term	Systems/ support	Y
Action DT 2.15	Reserved				
Action DT 2.16	Reserved				
Action DT 2.17	Reserved				
Action DT 2.18	Reserved				
Action DT 2.19	Reserved				
M.3 Economic Development					
Action DT 3.1	Financial Assistance for New Retailers	OED, DCP, CMO	Long-term	Study/ plan	N
Action DT 3.2	Façade Improvement Incentives	DCP	On-going	Systems/ support	N
Action DT 3.3	Retail Study Implementation	DCP	On-going	Coordination/ outreach	N
Action DT 3.4	Downtown Retail Space Inventory	DCP	On-going	Coordination/ outreach	N
Action DT 3.5	Reserved				
Action DT 3.6	Promotion of Downtown Assistance Programs	OED, DCP, CMO	On-going	Coordination/ outreach	N
Action DT 3.7	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action DT 3.8	Heritage Tourism in Downtown	DCP, PA	Mid-term	Coordination/ outreach	N
Action DT 3.9	Concessions in Downtown Squares	DCP, PRCR, CMO, CAO	Long-term	Coordination/ outreach	N
Action DT 3.10	Coordinating Heritage Tourism Organizations	RCCC	On-going	Coordination/ outreach	N
Action DT 3.11	Support for Creative Talent	CMO	Long-term	Program/ organization	N
Action DT 3.12	Recruiting Hospitality Uses	CMO, DCP	On-going	Coordination/ outreach	N
M.4 Housing					
Action DT 4.1	Reserved				
Action DT 4.2	Promoting Downtown as a Neighborhood	DCP	On-going	Coordination/ outreach	N
Action DT 4.3	Tools and Regulations for Affordable Housing	DCP, CAO, H&N	Long-term	Development regulations	N
M.5 Parks, Recreation and Open Space					
Action DT 5.1	Fees for Open Space	DCP, DOG, PRCR	Long-term	Program/ organization	N
Action DT 5.2	Downtown Parks Plan	PRCR, DCP	On-going	Study/ plan	Y
Action DT 5.3	Reserved				
Action DT 5.4	BID Open Space Improvements	CMO	Mid-term	Systems/ support	N
Action DT 5.5	Halifax Mall	DCP, PRCR	Long-term	Study/ plan	N
Action DT 5.6	Chavis Park	PRCR	Mid-term	Study/ plan	Y
Action DT 5.7	Downtown College Athletic Space	CMO, PRCR	On-going	Coordination/ outreach	Y
M.6 Community Facilities and Services					
Action DT 6.1	Downtown Library	DCP, WCCS	Long-term	Coordination/ outreach	N
M.7 Urban Design					
Action DT 7.1	Reserved				
Action DT 7.2	Reserved				
Action DT 7.3	Nash and Moore Square Improvements	DCP, PRCR	Long-term	Study/ plan	Y
Action DT 7.4	Caswell Square	DCP, PRCR, B&MS	Long-term	Coordination/ outreach	N
Action DT 7.5	Moore and Nash Square Ownership	CMO, PRCR	Long-term	Program/ organization	N
Action DT 7.6	Reserved				
Action DT 7.7	Reopening New Bern	OTP, PW	Long-term	Study/ plan	N
Action DT 7.8	Wayfinding System Enhancement	IT, DCP, PW	Long-term	Study/ plan	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
AREA PLANS					
AP-1. Arena Small Area Plan (adopted 7/17/01)					
Action AP-A-1	Hillsborough Street Streetscape Improvements	DCP, PW	Long-term	Program/ organization	Y
Action AP-A-2	Trinity Road Streetscape Plan	OTP, DCP	Mid-term	Study/ plan	N
Action AP-A-3	Arena Area Bus Line	PW	Mid-term	Systems/ support	Y
AP-2. Avent West Neighborhood Plan (adopted 3/15/05)					
Action AP-AW-1	Traffic Calming on Beltline Accessways	PW	Mid-term	Study/ plan	N
Action AP-AW-2	Reserved				
Action AP-AW-3	Reserved				
Action AP-AW-4	Reserved				
Action AP-AW-5	Avent West Greenway Links	PRCR, PW	Long-term	Systems/ support	Y
Action AP-AW-6	Reserved				
Action AP-AW-7	Reserved				
Action AP-AW-8	Reserved				
Action AP-AW-9	Western Boulevard Median Replacement	OTP, PW	Mid-term	Systems/ support	N
Action AP-AW-10	Reserved				
AP-3. Brier Creek Village Center Plan (adopted 4/6/04)					
Action AP-BC-1	Reserved				
Action AP-BC-2	CORE Transit Loop Coordination	DCP, PW	On-going	Coordination/ outreach	N
Action AP-BC-3	Brier Creek Village Center Traffic Planning Coordination	PW, DCP	On-going	Study/ plan	N
AP-4. Cameron Park Neighborhood Plan (adopted 7/20/04)					
Action AP-CP-1	Hillsborough Streetscape Improvements	OTP, PW, DCP	Mid-term	Systems/ support	Y
Action AP-CP-2	Reserved				
Action AP-CP-3	Reserved				
Action AP-CP-4	West Park Drive Curb	PW	Mid-term	Systems/ support	Y
Action AP-CP-5	College Place Parking Study	PW	Short-term	Study/ plan	N
Action AP-CP-6	Oberlin Road Lane Study	OTP, PW	Mid-term	Study/ plan	N
Action AP-CP-7	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
AP-5. Crabtree Small Area Plan (adopted 6/4/02)					
Action AP-C-1	Glenwood Avenue Pedestrian Bridge	OTP, PW, PRIV	Short-term	Systems/ support	Y
AP-6. Downtown West Gateway					
Action AP-DWG-1	Reserved				
Action AP-DWG-2	Industrial-2 Rezoning	DCP, CAO	Mid-term	Development regulations	N
Action AP-DWG-3	South Saunders Rezoning	DCP, CAO	Mid-term	Development regulations	N
Action AP-DWG-4	Two-Way Traffic Conversions	PW, DCP	Short-term	Development regulations	Y
Action AP-DWG-5	Streetscape Improvements	OTP, DCP, PW	On-going	Systems/ support	Y
Action AP-DWG-6	Reserved				
Action AP-DWG-7	Reserved				
Action AP-DWG-8	Reserved				
Action AP-DWG-9	Street and Pedestrian Connections	OTP, PW, DCP	On-going	Study/ plan	N
Action AP-DWG-10	Boylan Avenue Pedestrian Connection	OTP, PW, DCP	Short-term	Study/ plan	N
Action AP-DWG-11	Rosengarten Greenway	PRCR, DCP	Mid-term	Systems/ support	Y
Action AP-DWG-12	Rosengarten Street Extension	PW, DCP	Mid-term	Systems/ support	N
Action AP-DWG-13	Reserved				
AP-8. Falls of Neuse Corridor Plan (adopted 11/21/06)					
Action AP-FON-1	Falls of Neuse Multi-Purpose Path	OTP, PW	Short-term	Systems/ support	Y
Action AP-FON -2	Durant/Shadowlawn Drive Connections	OTP, PW, PRIV	Long-term	Systems/ support	N
Action AP-FON -3	Dehijuston/Raven Ridge Road Connection	OTP, PW, PRIV	Long-term	Systems/ support	N
Action AP-FON -4	Dunn/Falls of Neuse Access	OTP, PW, PRIV	Long-term	Study/ plan	N
Action AP-FON -5	Reserved				
AP-13. King Charles Neighborhood Plan (adopted 9/21/04)					
Action AP-KC-1	King Charles Rezoning	DCP, CAO	Short-term	Development regulations	N
Action AP-KC-2	Reserved				
Action AP-KC-3	King Charles Park Revitalization	PRCR	Mid-term	Program/ organization	Y
Action AP-KC-4	Raleigh Blvd/New Bern Streetscape Improvements	DCP, PW	Long-term	Program/ organization	Y
Action AP-KC-5	Reserved				
Action AP-KC-6	King Charles Traffic Circle	PRCR	Long-term	Systems/ support	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action AP-KC-7	Reserved				
Action AP-KC-8	Reserved				
AP-14. Mission Valley Small Area Plan (adopted 4/17/07)					
Action AP-MV-1	Reserved				
AP-15. Olde East Raleigh Small Area Plan (adopted 9/18/07)					
Action AP-OER-1	Olde East Raleigh NCOD	DCP, CAO	Long-term	Development regulations	N
Action AP-OER-2	Olde East Raleigh Capital Improvements	OTP, DCP, PW	On-going	Coordination/ outreach	Y
Action AP-OER-3	Olde East Raleigh Redevelopment Plan Amendments	H&N, DCP	Mid-term	Study/ plan	N
Action AP-OER-4	Olde East Raleigh Rezoning	DCP, CAO	Short-term	Development regulations	N
AP-17. South Park Neighborhood Plan (adopted 5/15/07)					
Action AP-SP-1	South Park Pedestrian Improvements	OTP, PW	Mid-term	Systems/ support	Y
Action AP-SP-2	Garner Road Pedestrian Improvements	PW	Mid-term	Systems/ support	Y
Action AP-SP-3	South Park Redevelopment	H&N, DCP	Long-term	Study/ plan	N
Action AP-SP-4	South Park Zoning Amendment	DCP, CAO	Short-term	Development regulations	N
AP-21. Wade-Oberlin Small Area Plan (adopted 11/5/03)					
Action AP-WO-1	Wade-Oberlin Streetscape Plan	DCP, PW	Mid-term	Study/ plan	Y
Action AP-WO-2	Daniels Street and Oberlin Road Cross-Section Standards	DCP, PW	Mid-term	Study/ plan	N
Action AP-WO-3	Oberlin Road Historic Program	DCP, H&N	Long-term	Coordination/ outreach	N
Action AP-WO-4	Wade-Oberlin Intersection Studies	OTP, PW	Short-term	Study/ plan	N
Action AP-WO-5	Cameron Village Bus Loop	PW	Long-term	Systems/ support	Y
Action AP-WO-6	Cameron Street Improvements	PW	Long-term	Coordination/ outreach	N
Action AP-WO-7	Wade-Oberlin Urban Greenway	PRCR, DCP, PW	Long-term	Study/ plan	Y
AP-22. Wake Crossroads Small Area Plan (adopted 2/15/05)					
Action AP-WC-1	Wake Crossroads Greenway	PRCR	Long-term	Systems/ support	Y
Action AP-WC-2	Reserved				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Implementing the Plan					
ELEMENT N IMPLEMENTATION					
N.1 Zoning Regulations and Consistency					
Action IM 1.1	Reserved				
Action IM 1.2	Annual Review of Development Regulations	DCP, CAO	On-going	Development regulations	N
N.2 Relation to Capital Improvement Planning and Other City Plans					
Action IM 2.1	CIP Review Criteria	B&MS, DCP, CMO	Short-term	Systems/ support	N
Action IM 2.2	Revision of Other Plans	DCP, H&N, various	On-going	Study/ plan	N
N.3 Comprehensive Plan Updates and Amendments					
Action IM 3.1	Reserved				
Action IM 3.2	Annual Progress Report	DCP	On-going	Program/ organization	N
Action IM 3.3	Monitoring of Existing Conditions	DCP, IT	Long-term	Program/ organization	N
Action IM 3.4	Data Book Updates	DCP	On-going	Systems/ support	N
N.4 Small Area Studies					
Action IM 4.1	Area Study Priorities	DCP	Long-term	Study/ plan	N
Action IM 4.2	Area Studies and Comprehensive Plan Amendments	DCP	On-going	Program/ organization	N
Action IM 4.3	Area Studies and the CIP	B&MS, DCP	On-going	Program/ organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
ELEMENTS OF THE COMPREHENSIVE PLAN - COMPLETED ACTION ITEMS						
ELEMENT A LAND USE						
A.1 Future Land Uses						
Action LU 1.1	Zoning Update	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 1.2	Zoning Innovations	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 1.5	Incorporate Adopted Regulations into Zoning	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 1.6	Update Subdivision and Site Plan Regulations	DCP, CAO	Short-term	Development regulations	Completed	N
A.2 City-wide Growth						
Action LU 2.2	Zoning for Smarter Growth	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 2.3	Strengthening Site Plan Standards	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 2.4	Linking Development and Infrastructure	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 2.5	Regulatory Incentives	DCP, CAO	Short-term	Development Regulations	Completed	N
Action LU 2.7	Land Conservation Approaches	DCP, CAO	Short-term	Development regulations	Completed	N
A.4 Land Use and Transportation Coordination						
Action LU 4.1	Accommodating Mixed Uses	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 4.2	Connective Site design	DCP, CAO	Short-term	Development regulations	Completed	N
A.5 Land Use Compatibility						
Action LU 5.1	Buffering and Screening Regulations	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 5.2	Interface Area Standards	DCP	Short-term	Study/ plan	Completed	N
Action LU 5.3	Zoning Changes to Reduce Conflicts	DCP, CAO	Short-term	Development regulations	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
A.6 Mixed Use Development						
Action LU 6.1	Zoning Standards for Mixed Use	DCP, CAO	Short-term	Development regulations	Completed	N
A.7 Commerical District and Corridors						
Action LU 7.1	Zoning Changes to Reduce Land Use Conflicts in Commercial Zones	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 7.2	Height and Bulk Hierarchy	DCP, CAO	Short-term	Development regulations	Completed	N
A.8 Neighborhood Conservation and Development						
Action LU 8.1	Common Open Space	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 8.2	Open Space Networks	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 8.4	Infill Standards	DCP, CAO	Mid-term	Development regulations	Completed	N
Action LU 8.5	Infill Procedures	DCP	Short-term	Development regulations	Completed	N
A.9 Research and Development/Institutional Land Uses						
Action LU 9.1	Zoning for the Tech Sector	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 9.3	Institutional Overlay District	DCP, CAO	Short-term	Development regulations	Completed	N
A.10 Retail Land Uses						
Action LU 10.1	Performance Standards for Big Box Retail	DCP, CAO	Short-term	Development regulations	Completed	N
A.11 Industrial Land Uses						
Action LU 11.1	Industrial Zoning Amendments	DCP, CAO	Short-term	Development regulations	Completed	N
Action LU 11.2	Industrial Land Use Compatibility	DCP, CAO	Short-term	Development regulations	Completed	N
A.12 Large Site Development						
Action LU 12.1	PDD Revisions for Large Sites	DCP, CAO	Short-term	Development regulations	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
Action LU 12.2	Dix Property Acquisition	CMO	Mid-term	Systems/ support	Completed	Y
ELEMENT B TRANSPORTATION						
B.1 Land Use and Transportation Coordination						
Action T 1.2	Transportation Impact Analysis	PW, DCP, CAO	Short-term	Development regulations	Completed	N
B.2 Roadway System and Transportation Demand Management						
Action T 2.1	Transportation Demand Management	PW	Mid-term	Study/ plan	Completed	N
Action T 2.6	Reducing Single Occupant Driving	PW, DCP	Short-term	Program/ organization	Completed	N
B.3 Complete Streets: Hierarchy and Design						
Action T 3.1	Designation of Complete Streets	DCP, PW	Short-term	Program/ organization	Completed	N
Action T 3.2	Redefining Road Classification	PW	On-going	Program/ organization	Completed	N
Action T 3.3	Street, Sidewalk and Driveway Access Handbook	DCP, PW	Short-term	Development regulations	Completed	N
B.4 Public Transportation						
Action T 4.11	Bench and Shelter Standards	PW	Mid-term	Systems/ support	Completed	N
Action T 4.13	Transit Stop Design	PW	Short-term	Program/ organization	Completed	N
B.5 Pedestrian and Bicycle Circulation						
Action T 5.1	Sidewalk Inventory	PW	Mid-term	Study/ plan	Completed	N
Action T 5.2	Updating Sidewalk Standards	DCP, CAO, PW	Short-term	Development regulations	Completed	N
Action T 5.3	Sidewalk Requirements	DCP, CAO, PW	Short-term	Development regulations	Completed	N
Action T 5.4	Sidewalk Funding	PW	Short-term	Program/ organization	Completed	Y
Action T 5.7	Bicycle and Pedestrian Coordinator	CMO, PW	Short-term	Financial	Completed	Y
Action T 5.8	Pedestrian and Bicycle Facilities in Development Regulations	DCP, CAO, PW	Short-term	Development regulations	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
Action T 5.12	Pedestrian Signals	PW	On-going	Systems/ support	Completed	Y
Action T 5.13	Pedestrian Plan	PW	Short-term	Study/ plan	Completed	N
B.6 Parking Management						
Action T 6.1	Large Surface Lots	DCP, CAO	Short-term	Development regulations	Completed	N
Action T 6.3	Parking Study Implementation	DCP, CAO	Short-term	Development regulations	Completed	N
Action T 6.4	Criteria for Changing On-Street Parking Regulations	PW	Mid-term	Program/ organization	Completed	N
Action T 6.5	Parking Lot Landscaping	DCP, CAO	Short-term	Development regulations	Completed	N
B.7 Transportation Safety Improvements						
B.8 Commercial Truck and Rail Freight						
ELEMENT C ENVIRONMENTAL PROTECTION						
C.1 Energy Security and Climate Change Preparedness						
Action EP 1.1	Green Purchasing	DOF, B&MS, CMO	Short-term	Outreach	Completed	N
Action EP 1.2	Public Facility Energy Audit	PRCR	Short-term	Study/ plan	Completed	N
Action EP 1.7	Green Training	WCES	Short-term	Coordination/ outreach	Completed	N
C.2 Design with Nature						
Action EP 2.5	Environmental Feature Protection	DCP, CAO	Short-term	Development regulations	Completed	N
C.3 Water Quality and Conservation						
Action EP 3.8	Erosion Control Inspections	PW, INSP	Mid-term	Systems/ support	Completed	N
Action EP 3.10	Wastewater Treatment Demonstration Project	CORPUD	Long-term	Coordination/ outreach	Completed	N
C.4 Flood Reduction and Preparedness						
Action EP 4.1	Flood Mitigation Funding	PW	Long-term	Financial	Completed	Y
Action EP 4.2	Flood Preparedness	PW	Mid-term	Program/ organization	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
C.5 Tree Canopy Conservation and Growth						
Action EP 5.1	Tree and Landscape Ordinance Amendments	DCP, CAO, P&R	Short-term	Development regulations	Completed	N
Action EP 5.5	Tree Planting Guidelines	PRCR, PW	Mid-term	Program/organization	Completed	N
C.6 Wildlife and Habitat Protection and Preservation						
C.7 Material Resource Management						
Action EP 7.2	Composting	SWS	On-going	Coordination/outreach	Completed	N
Action EP 7.5	Recycled Material Purchasing	DOF, B&MS, CMO	Short-term	Systems/ support	Completed	N
C.8 Light and Noise Pollution Controls						
Action EP 8.1	Lighting Regulation	PW, CAO, INSP	Mid-term	Development regulations	Completed	N
C.9 Environmental Education, Awareness and Coordination						
Action EP 9.6	Urban Agriculture Regulations	DCP, CAO, CMO	Short-term	Development regulations	Completed	N
ELEMENT D ECONOMIC DEVELOPMENT						
D.1 Commercial Corridor Reinvestment						
Action ED 1.2	Mixed-Use Zoning Incentives	DCP, CAO	Short-term	Development regulations	Completed	N
D.2 Neighborhood Reinvestment						
Action ED 2.6	Neighborhood Commercial Regulations	DCP, CAO	Short-term	Development regulations	Completed	N
D.3 Entrepreneurs and Business Development						
Action ED 3.4	Home Based and Cottage Industry Regulation	DCP, CAO	Short-term	Development Regulations	Completed	N
D.4 Workforce Training and Access to Employment						
D.5 Economic Development and Land Use						
Action ED 5.5	Mixed-Use Zoning Incentives	DCP, CAO	Short-term	Development regulations	Completed	N
D.6 Hospitality and Tourism						

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
D.7 Creative Industries						
D.8 Organization Structure and Functions						
Action ED 8.6	Economic Development Website	DCP	Short-term	Program/organization	Completed	N
ELEMENT E HOUSING						
E.1 Quality and Diversity of Housing						
Action H 1.2	Zoning for Mixed Income	DCP, CAO	Short-term	Development regulations	Completed	N
E.2 Affordable and Workforce Housing						
Action H 2.9	Accessory Dwelling Unit Standards	DCP, CAO	Short-term	Development regulations	Completed	N
Action H 2.11	Parking Reductions	DCP, CAO	Short-term	Development regulations	Completed	N
Action H 2.15	Affordable Property Assessments	DOF	Short-term	Study/ plan	Completed	N
Action H 2.19	Create Partnership Program	H&N	Mid-term	Program/organization	Completed	N
E.3 Supportive and Special Needs Housing						
Action H 3.5	Rooming Houses and Transitional Housing	DCP, CAO	Short-term	Development regulations	Completed	N
E.4 Fair Housing, Universal Access and Aging in Place						
Action H 4.3	Universal Design and Lifecycle Housing	DCP, CAO	Short-term	Development regulations	Completed	N
Action H 4.5	Focus on the Housing Needs of the Physically Challenged	DCP, CAO	Short-term	Development regulations	Completed	N
ELEMENT F PARKS, RECREATION AND OPEN SPACE						
F.1 Planning for Parks						
Action PR 1.2	Greenway Plan Update	PRCR	Short-term	Study/ plan	Completed	N
F.2 Park System and Land Acquisition						
Action PR 2.2	Grant Requests and Partnerships	PRCR	On-going	Systems/ support	Completed	N
Action PR 2.5	Zoning Incentives for Recreation	DCP, PRCR	Short-term	Development regulations	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
F.3 Greenway System Land and Trails						
Action PR 3.3	Neuse River Trail	PRCR	Mid-term	Systems/ support	Completed	Y
F.4 Recreational Facilities and Programs						
Action PR 4.1	ADA Accessibility Plan	PRCR	Short-term	Study/ plan	Completed	N
Action PR 4.3	Open Space in New Development	DCP, CAO, PRCR	Short-term	Development regulations	Completed	N
Action PR 4.5	Performance Standards for Recreation Facilities	DCP, CAO, PRCR	Short-term	Development regulations	Completed	N
F.5 Open Space and Special Landscapes						
F.6 Management and Stewardship						
ELEMENT G PUBLIC UTILITIES						
G.1 Sytems and Adequacy						
Action PU 1.1	Infrastructure Plans and Future Land Use Map	CORPUD	Short-term	Study/ plan	Completed	N
Action PU 1.2	Enterprise Resource Planning and Utility Rates	CORPUD, IT, DOF	Mid-term	Program/ organization	Completed	N
G.2 Utility Extensions						
Action PU 2.1	Update of Municipal Code	DCP, CAO, CORPUD	Short-term	Development regulations	Completed	N
Action PU 2.3	Reuse Pipe Ordinance	CORPUD, CDP, CAO	Short-term	Development regulations	Completed	N
G.3 Drinking Water						
Action PU 3.4	Drought Tolerant Landscaping	DCP, CAO, PRCR	Long-term	Study/plan	Completed	N
Action PU 3.5	Water-Saving Incentives	CORPUD	Mid-term	Study/ plan	Completed	N
G.4 Wastewater Collection and Dispersal						
Action PU 4.1	Residential FOG Collection and Re-use Program	CORPUD, SWS	Mid-term	Program/ organization	Completed	N
Action PU 4.5	Solar Arrays at Neuse River Plant	CORPUD	Long-term	Study/ plan	Completed	Y
G.5 Stormwater						
Action PU 5.1	System Inventory and Illicit Discharge Protocol	PW	Mid-term	Program/ organization	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
G.6 Energy and Telecommunications						
ELEMENT H COMMUNITY FACILITIES AND SERVICES						
H.1 Community Facilities and Services						
Action CS 1.2	Sustainable Development Plans	OS, B&MS, various	Mid-term	Study/ plan	Completed	N
Action CS 1.4	Development Plans Review Group	CMO	Short-term	Program/ organization	Completed	N
H.2 Solid Waste						
Action CS 2.1	Enterprise Resource Planning and Solid Waste	SWS, IT, DOF	Mid-term	Program/ organization	Completed	N
Action CS 2.2	Full-Cost Accounting for Waste Management	SWS	Mid-term	Systems/ support	Completed	N
Action CS 2.6	Solid Waste Services and Design Standards	SWS, CMO	Short-term	Coordination/ outreach	Completed	N
H.3 Public Safety						
Action CS 3.1	CPTED Development Plan Review	RPD, DS	Short-term	Systems/ support	Completed	N
Action CS 3.2	CPTED Partnerships	RPD, DCP	Mid-term	Study/ plan	Completed	N
Action CS 3.3	Police Facility Plan	RPD	Mid-term	Study/ plan	Completed	N
Action CS 3.4	NE/NW Raleigh Field Offices	RPD	Mid-term	Study/ plan	Completed	N
Action CS 3.5	Training Facility Economics	RPD	Short-term	Study/ plan	Completed	N
H.4 Fire and Emergency						
H.5 Health and Human Services						
Action CS 5.1	Zoning for Health and Human Services	DCP	Short-term	Development regulations	Completed	N
ELEMENT I URBAN DESIGN						
I.1 Raleigh's Identity						
I.2 Design of Mixed-Use Developments						
Action UD 2.1	Regulatory Barriers to Mixed Use	DCP, CAO	Short-term	Development regulations	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
Action UD 2.2	Stepbacks for Taller Buildings	DCP, CAO	Short-term	Development regulations	Completed	N
I.3 Appearance and Function of Raleigh's Corridors						
Action UD 3.1	Corridor Overlay Districts	DCP, CAO	Short-term	Development regulations	Completed	N
Action UD 3.2	Undergrounding Utilities	PW	Long-term	Systems/ support	Completed	Y
Action UD 3.3	Parking Lot Design Standards	DCP, CAO	Short-term	Development regulations	Completed	N
Action UD 3.4	Interstate Signage	PW	Long-term	Coordination/ outreach	Completed	N
I.4 Creating Inviting Public Spaces						
Action UD 4.1	Open Space Standards	DCP, CAO	Short-term	Development regulations	Completed	N
I.5 Designing Successful Neighborhoods						
Action UD 5.2	Retaining Landscaping	DCP, CAO	On-going	Development regulations	Completed	N
I.6 Pedestrian-Friendly Design						
Action UD 6.2	Street Tree Provisions	DCP, P&R, CAO	Short-term	Development regulations	Completed	N
I.7 Design Guidelines						
Action UD 7.1	Lighting Standards	DCP, CAO	Short-term	Development regulations	Completed	N
Action UD 7.2	Zoning Code Review	DCP, CAO	Short-term	Development regulations	Completed	N
Action UD 7.3	Street, Sidewalk, and Driveway Access Handbook Revision	DCP, PW	Short-term	Development regulations	Completed	N
Action UD 7.4	Transit Supportive Design Guidelines	DCP, CAO	Short-term	Development regulations	Completed	N
Action UD 7.5	Siting of Service Equipment	DCP, CAO	Short-term	Development regulations	Completed	N
Action UD 7.6	Sign Ordinance Revisions	DCP, CAO	Short-term	Development regulations	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
Action UD 7.7	PBOD and PD-CU Overlay Revisions	DCP, CAO	Short-term	Development regulations	Completed	N
Action UD 7.8	Unity of Development	DCP, CAO	Short-term	Development regulations	Completed	N
ELEMENT J HISTORIC PRESERVATION						
J.1 Raleigh's Historic Identity						
Action HP 1.5	Special Street Signs	DCP, PW	Mid-term	Study/ plan	Completed	N
J.2 Planning, Zoning and Neighborhood Conservation						
Action HP 2.9	Limited Historic Overlay District	DCP	Short-term	Study/ plan	Completed	N
J.3 Housing and Building Codes, Rehabilitation, and Adaptive Reuse						
J.4 Coordination and Outreach						
J.5 Funding and Incentives						
ELEMENT K ARTS AND CULTURE						
K.1 Public Art						
K.2 Art and Entertainment Districts						
K.3 Arts and Cultural Venues						
Action AC 3.3	Live/Work Regulations	DCP, CAO	Short-term	Development regulations	Completed	N
K.4 Economic Development Through the Arts						
K.5 Artistic and Cultural Identity						
ELEMENT L REGIONAL AND INTER-JURISDICTIONAL COORDINATION						
L.1 Transportation Investments						
Action RC 1.1	Transit Agency Coordination Plan	PW	Mid-term	Study/ plan	Completed	N
Action RC 1.3	Sales Tax Feasibility Study	DCP, PW	Short-term	Coordination/ outreach	Completed	N
L.2 Land Use and Growth Management						
Action RC 2.5	Developments of Regional Impact	PW, DCP	On-going	Coordination/ outreach	Completed	N
L.3. Economic Development Initiatives						
L.4 Education Investments						

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
Action RC 4.6	Pedestrian Access to Schools	DCP	On-going	Coordination/ outreach	Completed	N
L.5 Public Libraries						
L.6 Environmental Sustainability and Natural Resources						
L.7 Public Facilities and Infrastructure						
ELEMENT M DOWNTOWN RALEIGH						
M.1 Future Land Uses						
Action DT 1.1	Downtown Zoning District	DCP, CAO	Short-term	Development regulations	Completed	N
Action DT 1.3	Downtown Plan	DCP	Mid-term	Study/ plan	Completed	N
Action DT 1.5	Downtown Strategic Plan Update	DCP, PW	Mid-term	Study/ plan	Completed	N
Action DT 1.9	Density Bonuses for Public Benefits	DCP, CAO	Short-term	Development regulations	Completed	N
Action DT 1.10	Zoning and High Density Development	DCP, CAO	Short-term	Development regulations	Completed	N
Action DT 1.11	Regulation of Drive-Through Uses	DCP, CAO	Short-term	Development regulations	Completed	N
M.2 Transportation						
Action DT 2.1	Expand the Downtown Grid	DCP, PW	Long-term	Study/ plan	Completed	Y
Action DT 2.4	No Right on Red	DPW, PW	Short-term	Study/ plan	Completed	N
Action DT 2.9	Incorporate Greenways in the Pedestrian Network	PW, PRCR, DCP	Mid-term	Systems/ support	Completed	N
Action DT 2.11	Downtown Circulators	PW	Mid-term	Systems/ support	Completed	Y
Action DT 2.13	Car Sharing and City Vehicles	PW	Short-term	Program/ organization	Completed	N
Action DT 2.15	Downtown Parking Master Plan	PW, DCP	Short-term	Systems/ support	Completed	N
Action DT 2.16	Downtown Parking Model	PW, DCP	On-going	Systems/ support	Completed	N
Action DT 2.17	Curb Parking Inventory	PW	Mid-term	Study/ plan	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
Action DT 2.18	Parking In-Lieu Fee	DCP, CAO, PW	Mid-term	Development regulations	Completed	N
Action DT 2.19	Downtown Loading and Service Regulations	DCP, CAO, PW	Short-term	Development regulations	Completed	N
M.3 Economic Development						
Action DT 3.5	Downtown Economic Development Study	DCP	Mid-term	Study/ plan	Completed	N
Action DT 3.7	Coordinating Downtown Business Programs	DCP, CMO	Long-term	Coordination/ outreach	Completed	N
M.4 Housing						
Action DT 4.1	Zoning for Downtown Housing	DCP, CAO	Short-term	Development regulations	Completed	N
M.5 Parks, Recreation and Open Space						
Action DT 5.3	Development Regulations for Open Space	DCP, CAO	Short-term	Development regulations	Completed	N
M.6 Community Facilities and Services						
M.7 Urban Design						
Action DT 7.1	Managing High-Rise Impacts	DCP, CAO	Short-term	Development regulations	Completed	N
Action DT 7.2	Downtown Planting Standards	DCP, PRCR	Short-term	Development regulations	Completed	N
Action DT 7.6	Regulations for Building Crowns	DCP, CAO	Short-term	Development regulations	Completed	N
AREA PLANS						
AP-1. Arena Small Area Plan (adopted 7/17/01)						
AP-2. Avent West Neighborhood Plan (adopted 3/15/05)						
Action AP-AW-2	Kent Road Parking	PW	Short-term	Study/ plan	Completed	N
Action AP-AW-3	Avent West Stop Signs	PW	Short-term	Study/ plan	Completed	N
Action AP-AW-4	Avent Ferry Crosswalk	PW	Short-term	Systems/ support	Completed	Y
Action AP-AW-6	Athens Drive School Crossing	PW	Mid-term	Study/ plan	Completed	N
Action AP-AW-7	Athens West Sidewalks	PW, PRCR	Mid-term	Study/ plan	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
Action AP-AW-8	Lake Dam Road Crosswalk	PW	Short-term	Systems/ support	Completed	Y
AP-3. Brier Creek Village Center Plan (adopted 4/6/04)						
Action AP-BC-1	Brier Creek Parkway Transit Easement	DCP	Short-term	Systems/ support	Completed	N
AP-4. Cameron Park Neighborhood Plan (adopted 7/20/04)						
Action AP-CP-3	Cameron Park Mixed Use Zoning	DCP, CAO	Short-term	Development regulations	Completed	N
AP-5. Crabtree Small Area Plan (adopted 6/4/02)						
AP-6. Downtown West Gateway						
Action AP-DWG-7	Railroad Wye Rail Yard	DCP, PW	Mid-term	Study/ plan	Completed	N
Action AP-DWG-8	S. West Street Extension	PW, DCP	Short-term	Study/ plan	Completed	N
AP-8. Falls of Neuse Corridor Plan (adopted 11/21/06)						
Action AP-FON -5	Falls of Neuse/Wide River Drive Connection	PW, PRIV	Long-term	Systems/ support	Completed	Y
AP-13. King Charles Neighborhood Plan (adopted 9/21/04)						
Action AP-KC-2	Longview Gardens Preservation	DCP	Mid-term	Study/ plan	Completed	N
Action AP-KC-5	New Bern Corridor Plan	DCP, PW	Short-term	Study/ plan	Completed	N
Action AP-KC-7	New Bern Bus Stop Improvements	PW	Mid-term	Systems/ support	Completed	Y
AP-14. Mission Valley Small Area Plan (adopted 4/17/07)						
Action AP-MV-1	Centennial to North Campus Connectivity	PRCR, NCSU, PW	Mid-term	Systems/ support	Completed	N
AP-15. Olde East Raleigh Small Area Plan (adopted 9/18/07)						
AP-17. South Park Neighborhood Plan (adopted 5/15/07)						
AP-21. Wade-Oberlin Small Area Plan (adopted 11/5/03)						
AP-22. Wake Crossroads Small Area Plan (adopted 2/15/05)						
Action AP-WC-2	Wake Crossroads Zoning	DCP, CAO	Short-term	Development regulations	Completed	N
Implementing the Plan						
ELEMENT N IMPLEMENTATION						
N.1 Zoning Regulations and Consistency						
Action IM 1.1	Revision of Development Regulations	DCP, CAO	Short-term	Development regulations	Completed	N

Number	Action	Responsible Agency	Time Frame	Action Type	Status	Capital Funds Needed (Y/N)
N.2 Relation to Capital Improvement Planning and Other City Plans						
N.3 Comprehensive Plan Updates and Amendments						
Action IM 3.1	Amendment Process Protocol	DCP	Short-term	Program/organization	Completed	N
N.4 Small Area Studies						